

BALANCE SHEET

Feb 10,2026

	As At December 31,2025
ASSETS	\$
CURRENT ASSETS:	
Cash	1,077,949
Accounts receivable	35,971
Prepaid expenses and other current assets	71,648
Prepaid IPO Expense	360,000
Total Current Assets	<u>1,545,568</u>
OTHER ASSETS:	
Property and equipment, net	68,118
Other Assets	
Related Party Receivable	
Total Assets	<u>1,613,686</u>
LIABILITIES AND STOCKHOLDERS' EQUITY	
CURRENT LIABILITIES:	\$
Accounts payable and accrued expenses	627,774
VAT Payable	107,375
Due to Related Party	30,156
Total Current Liabilities	
Long Term Liabilities	
Total Liabilities	<u>765,304</u>
Commitments and Contingencies - (Note 6)	
STOCKHOLDERS' EQUITY:	\$
Common stock (0.0024 par value; 163,000,000 shares authorized; 113,178,220 shares issued and outstanding at December 31,2025	272,185
Additional paid-in capital	357,601
Repurchased Common Stock Available for issue- Treasury Shares	(71,381)
Retained earnings	289,976
Total Stockholders' Equity	<u>848,382</u>
Total Liabilities and Stockholders' Equity	<u>1,613,686</u>

PRIVACY MANAGEMENT PLC
STATEMENTS OF OPERATIONS

For the
Period Ended
December
31,2025

	\$
NET REVENUES	3,417,283
OPERATING EXPENSES:	
Compensation and related expenses	567,888
Professional fees	1,870,176
Technology-related expenses	163,577
Selling and commission expenses	434,478
General and administrative	324,470
Total operating expenses	<u>3,360,588</u>
Total operating income	56,695
Total Other Expense, net	5,429
NET INCOME	<u><u>51,265</u></u>
NET INCOME PER COMMON SHARE:	
Basic and diluted	-----
WEIGHTED AVERAGE NUMBER OF COMMON SHARES OUTSTANDING:	
Basic and diluted	<u><u>113,178,220</u></u>

See accompanying notes to financial statements.

PRIVACY MANAGEMENT PLC
STATEMENT OF CHANGES IN
STOCKHOLDERS' EQUITY

	Common Stock	Common Stock	Repurchased Stock Shares	Repurchased Stock Shares	Additional Paid-in	Retained	Equity
	Shares	Amount \$	Available For Issue	Available for issue \$	Capital \$	Earnings \$	(Deficit) \$
Balance 01 January, 2025	113,894,600	272,185			357,601	207,074	836,860
Sale of common stock, net of offering costs							
Common stock issued for services							
Common stock issued for cashless exercise of stock warrants							
Repurchase common stock-Available for Re-issue	(716,380)		716,380	(71,381)			(71,381)
Repurchased Shares Available for issue							
Foreign currency exchange						31,637	31,637
Net income for the period ended December 31,2025						51,265	51,265
Balance December 31,2025	<u>113,178,220</u>	<u>272,185</u>	<u>716,380</u>	<u>(71,381)</u>	<u>357,601</u>	<u>289,976</u>	<u>919,762</u>

PRIVACY MANAGEMENT PLC
NOTES TO FINANCIAL STATEMENTS
December 31,2025

Disclosures Pursuant to Subsection (b)(5) of SEC Rule 15c2-11

Name and Address of Issuer

Privacy Management PLC (the “Company”). The Company has had no predecessors during the past five years.

The Address of the Issuer’s Principal Executive Office Principal Place of Business

The following is both the Principal Executive Office and Principal Place of Business:

61-63 Lord Byron Street,
5th Floor
6023 Larnaca
Cyprus.

State of Incorporation of Issuer and predecessors during the past five years

Republic of Cyprus. Company has had no predecessors during the past five years.

Title, class and ticker symbol (if assigned) of the security.

Common Stock, no class.
Symbol Not Assigned Yet

Par or stated value of security

\$0.0024 par value

Number of Shares or total amount of securities outstanding as of the end of issuer’s most recent fiscal year.

113,178,220 Common Stock Outstanding
716,380 Treasury Shares-Common Stock Outstanding

Name and Address of the Transfer Agent

West Coast Stock Transfer, Inc.
721 N. Vulcan Ave. Suite 106
Encinitas, CA 92024

A description of the issuer's business

The Company is an international consultancy firm that specializes in residency, establishment of, management and administration of European and International Companies and Projects. The Company focuses on providing actionable insights and strategic planning for successful market entry and sustained growth.

A description of products or services offered by the issuer

Marketing Consultancy

A description of and extent of the issuer's facilities

The Company occupies 2928 sq feet of office space at 61-63 Lord Byron Street, 5th Fl, 6023 Larnaca. Cyprus.

Name and title of all company insiders

Name	Title
Yiannis Papapetrou	CEO/Director
Nicos Michaelides	Director
Michael Ferentinos	Founder/Controlling Person
Christian Workert	Founder/Controlling Person
Constantinos Avraam	Director
Pezounou Michael	Director

The issuer's most recent balance sheet (as of a date less than 16 months before the publication or submission of the quotation) and the profit and loss and retained earnings statement (for 12 months preceding the date of the most recent balance sheet).

See Page 1 Above

Similar financial information for such part of the two preceding fiscal years as the issuer or its predecessors has been in place.

Organization

Privacy Management PLC (the "Company") was incorporated in Cyprus on 11 August 2020 as a private company Incorporated under the Cyprus Companies Law. Its registered office is at 61-63 Lord Byron Street, 6023 (Office Business Address: 5th Floor), Larnaca, Cyprus. The Company has had no predecessors during the past five (5) years.

Basis of presentation and liquidity

As reflected in the accompanying financial statements, the Company recorded income of \$ 51,265. In addition, the Company had retained earnings of approximately \$289,976 on the balance sheet.

The Company believes that ongoing cash flow from operations, along with the anticipated proceeds from the sale of shares from common stock, will provide sufficient cash flow to meet its obligations for a minimum of twelve months from the date of this filing

Use of estimates

The preparation of the financial statements in conformity with accounting principles generally accepted in the U.S. requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues, expenses, and the related disclosures at the date of the financial statements and during the reporting period. Actual results could materially differ from these estimates. Significant estimates include the valuation of deferred tax assets, and the value of stock-based compensation expenses.

Reclassifications

Certain prior period amounts have been reclassified to conform to the current period presentation. The reclassified amounts have no impact on the Company's previously reported financial position or results of operations and relates to the presentation of marketing and advertising expenses separately on the statements of operation previously included in general and administrative expenses.

Cash and cash equivalents

The Company considers all highly liquid debt instruments and other short-term investments with a maturity of three months or less, when purchased, to be cash equivalents. The Company maintains cash and cash equivalent balances at two US financial institutions that is insured by the Federal Deposit Insurance Corporation ("FDIC"). The Company's account at this institution is insured by the FDIC up to \$250,000.

At December 31,2025 the company held approximately \$244,822 in US dollar denominated accounts. The Company also maintains Euro-denominated accounts in Cyprus of approximately \$833,126 that are protected by the banking institutions that they are held in under their national Deposit Guarantee Schemes.

Prepaid IPO Expense

The IPO prepaid expense account denotes IPO related expense that have been paid to third parties related to services received in connection with the public listing process and have not been realized as an expense. These expenses have been paid by the Company to third parties in the form of stock issued through services agreements with said third parties. These expenses will be realized when the Company completes its IPO filing.

Fair value measurements and fair value of financial instruments

The carrying value of certain financial instruments, including cash, accounts payable and accrued expenses, deferred revenues, notes payable, notes payable – related party and due to related party are carried at historical cost basis, which approximates their fair values because of the short-term nature of these instruments.

Revenue recognition

The Company recognizes revenue in accordance with ASC Topic 606 Revenue from Contracts with Customers, which requires revenue to be recognized in a manner that depicts the transfer of goods or services to customers in amounts that reflect the consideration to which the entity expects to be entitled in exchange for those goods or services. The Company recognizes revenue when the parties have approved the contract (in writing, orally or in accordance with other customary business practices) and are committed to perform their respective obligations, the Company can identify each party's rights and the payment terms for the goods or services to be transferred, the contract has commercial substance (i.e. the risk, timing or amount of the Company's future cash flows is expected to change as a result of the contract), it is probable that the Company will collect the consideration to which it will be entitled in exchange for the goods or services that will be transferred to the customer and when specific criteria have been met for each of the Company's contracts with customers.

Leases

The Company applied ASC Topic 842, Leases (Topic 842) to arrangements with lease terms of 12 months or more. Operating lease right of use assets ("ROU") represents the right to use the leased asset for the lease term and operating lease liabilities are recognized based on the present value of the future minimum lease payments over the lease term at commencement date. As most leases do not provide an implicit rate, the Company use an incremental borrowing rate based on the information available at the adoption date in determining the present value of future payments.

The company does not have any material lease obligations as of December 31,2025.

Income taxes

The Company accounts for income taxes pursuant to the provision of Accounting Standards Codification ("ASC") 740-10, "Accounting for Income Taxes" ("ASC 740-10"), which requires, among other things, an asset and liability approach to calculating deferred income taxes. The asset and liability approach require the recognition of deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts and the tax bases of assets and liabilities. A valuation allowance is provided to offset any net deferred tax assets for which management believes it is more likely than not that the net deferred asset will not be realized.

The Company follows the provision of ASC 740-10 related to Accounting for Uncertain Income Tax Positions. When tax returns are filed, there may be uncertainty about the merits of positions taken or the amount of the position that would be ultimately sustained. In accordance with the guidance of ASC 740-10, the benefit of a tax position is recognized in the financial statements in the period during which, based on all available evidence, management believes it is more likely than not that the position will be sustained upon examination, including the resolution of appeals or litigation processes, if any. Tax positions taken are not offset or aggregated with other positions. Tax positions that meet the more likely than not recognition threshold are measured at the largest amount of tax benefit that is more than 50 percent likely of being realized upon settlement with the applicable taxing authority. The portion of the benefit associated with tax positions taken that exceed the amount measured as described above should be reflected as a liability for uncertain tax benefits in the accompanying balance sheet along with any associated interest and penalties that would be payable to the taxing authorities upon examination. The Company believes its tax positions are all more likely than not to be upheld upon examination. As such, the Company has not recorded a liability for uncertain tax benefits.

The Company has adopted ASC 740-10-25, "Definition of Settlement", which provides guidance on how an entity should determine whether a tax position is effectively settled for the purpose of recognizing previously unrecognized tax benefits and provides that a tax position can be effectively settled upon the completion and examination by a taxing authority without being legally extinguished. For tax positions considered effectively settled, an entity would recognize the full amount of tax benefit, even if the tax position is not considered more likely than not to be sustained based solely on the basis of its technical merits and the statute of limitations remains open. The federal and state income tax returns of the Company are subject to examination by the IRS and state taxing authorities, generally for three years after they are filed.

Property, Plant & Equipment

Property, plant and equipment are stated at historical cost less accumulated depreciation and any impairment losses recognized. Depreciation is calculated on the straight-line method over its useful life less residual value. The Company's motor vehicles and computers are depreciated over five years and furniture and fixtures are depreciated over ten years.

Expenditure for repairs and maintenance of property, plant and equipment is charged to profit or loss of the year in which it is incurred. The cost of major renovations and other subsequent expenditure are included in the carrying amount of the asset when it is probable that future economic benefits in excess of the originally assessed standard of performance of the existing asset will flow to the Company. Major renovations are depreciated over the remaining useful life of the related asset.

An item of property, plant and equipment is derecognized upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognized in profit or loss.

Stock-based compensation

Stock-based compensation is accounted for based on the requirements of ASC 718 – "Compensation—Stock Compensation", which requires recognition in the financial statements of the cost of employee, non-employee and director services received in exchange for an award of equity instruments over the period the employee or director is required to perform the services in exchange for the award (presumptively, the vesting period). The ASC also requires measurement of the cost of employee and director services received in exchange for an award based on the grant-date fair value of the award.

Basic and diluted net loss per share

Basic net profit/(loss) per share is computed by dividing the net profit/(loss) by the weighted average number of common shares during the period. Diluted net profit/loss per share is computed using the weighted average number of common shares and potentially dilutive securities outstanding during the period.

Recent accounting pronouncements

Management does not believe that any recently issued, but not yet effective accounting pronouncements, if adopted, would have a material effect on its financial statements.

NOTE 2 – RELATED PARTY TRANSACTIONS

Due to Related Party

As of December 31, 2025 the due to related party payable of \$30,156 is monies owed to a related party .

NOTE 3 – STOCKHOLDERS' EQUITY

Shares Authorized

The authorized capital stock consists of 113,894,600 which are shares of common stock. The Company holds an internal stock ledger of 13,000,000 shares of common stock which is recorded on the balance as Share Capital. From these 100,178,220 are recorded on the Balance Sheet as common stock and are held by the Company's transfer agent. Moreover the Company's transfer Agent holds 716,380 shares as Treasury Stock, analysis of which is enclosed below

Note 3 – Treasury Stock / Share Repurchase

On 31 October 2025, the Company repurchased a portion of its issued and outstanding ordinary shares from existing shareholders through an off-market transaction. The repurchased shares are held as treasury stock, have not been retired and they are available for reissue.

In accordance with ASC 505-30, Treasury Stock, treasury shares are recorded at cost as a reduction of shareholders' equity. Treasury shares are not considered outstanding for earnings-per-share purposes, do not receive dividends, and do not carry voting rights while held as treasury stock. No gain or loss is recognized in profit or loss upon the purchase, sale, issuance, or retirement of treasury shares.

The following table summarizes the treasury stock activity during the year ended December 31, 2025

	Number of shares	Amount (USD)
Treasury shares acquired on 31 October 2025	716,380	71,381
Treasury shares outstanding at December 31, 2025	716,380	71,381

The repurchase reduced cash and cash equivalents and total shareholders' equity by the cost of the shares acquired. The transaction had no impact on profit or loss for the year.

As of December 31, 2025 no treasury shares had been reissued, cancelled, or otherwise disposed of.

Sale of Common Stock

There were no shares of common stock sold during the twelve months ended December 31, 2025

NOTE 4 – VALUE ADDED TAXES

As part of its ongoing operations, the Company collects Value Added Taxes (VAT) from its customers and remits it to the tax jurisdiction that the services are being performed. In instances when customers pay invoices in advance of services being rendered, the Company will collect the VAT liability prior to the due date. These amounts are classified on the balance sheet as VAT Payable.

NOTE 5 – SUBSEQUENT EVENTS

Management has reviewed all events through the date of this report and concluded there are no subsequent events as of December 31,2025

NOTE 6 – COMMITMENTS AND CONTINGENCIES

There are no significant commitments or contingencies that have not been disclosed in the financial statements or in the footnotes.